# Annual Report 2016

Enabling Leaders in Global Security Habilitation des dirigeants en matière de sécurite mondiale





The Canadian Forces College Foundation was created in 2011 by forward-looking, community-minded individuals whose goals were to contribute to the educational excellence and experience of the College.

Founded in 1943, the Canadian Forces College (CFC) prepares selected senior Canadian Armed Forces officers, international military, public service and private sector leaders, for joint command and staff appointments or future strategic responsibilities within a complex global security environment. The College is Canada's centre of excellence for joint operational and national strategic levels of professional military education for selected senior leaders of the Canadian Armed Forces, the Department of National Defence and the Government of Canada.

The Foundation enriches and further enhances the Canadian Forces College programme as defence dollars diminish and the need for officers and selected defence professionals educated in national and international security affairs increases. The following are among the many important activities supported by the Foundation:

- Promoting public awareness of the CFC mission, capabilities and accomplishments.
- Organizing and supporting lectures, curriculum development, symposia and other educational initiatives in the area of defence and security studies.
  - Supporting and funding research and education in the area of national and international defence and security studies.
    - Establishing and maintaining a Canadian Forces College Museum.
    - Establishing and supporting an active alumni affairs programme.

The Foundation is a not-for-profit corporation. Foundation funds are derived from individual and corporate membership contributions and grants received from individuals, other foundations and organizations. Charitable receipts may be issued for grants and contributions. To join or contribute to the Foundation, visit: cfcollegefoundation.ca



# Report from the Chair



2016 was a year of solid progress for the Foundation across all aspects of our mandate. Activities, initiatives and membership growth all witnessed a steady increase and recognition of our mission within the Armed Forces, national academic institutions and the private sector grew steadily.

There were several changes to the Executive Board membership during the year. Mr. John Wright, a founding Director who was instrumental in establishing the vision for our Foundation, stepped down to play a larger role

with the advisory council of the RCAF. His energy and dedication in support of the Canadian Forces College is widely acknowledged with the gratitude of all our members.

New members to the Board in 2016 include Major-General (Retired) David Fraser, a former Commandant of the College, Mr. David Mahr and Mr. Jeff Hull. Each of these highly accomplished individuals bring outstanding perspective and energy at an exciting time in the growth of our organization.

Direct support provided by the Foundation to Canadian Forces College students and programmes has been significant during this past year. Highlights include: annual support to the International Officer's programme, Graduate recognition and awards, funding toward the College's *Centre for National Security Studies* outreach symposia with The University of Calgary, The University of Quebec at Montreal and The University of Toronto respectively, and the annual *National Security Programme* Fall Alumni Reception, to name a few.



Dr. Uzi Arad addresses guests at the 2016 Strathrobyn Dinner



MGen Fraser launches Evening Speaker Series

# Report from the Chair

New Foundation initiatives for 2016 included a completely re-designed website (<u>www.cfcollegefoundation.ca</u>) and the launch of a new and exciting Evening Speaker Series for our members and friends. This series made its highly acclaimed inaugural session in December with Major-General (Retired) David Fraser, the most highly decorated Canadian Army Officer of his generation, speaking on the subject of *Leadership*.

Perhaps our most ambitious initiative was spearheaded by Board Director Covell Brown who has been working with the College to develop the architecture for an effective *Canadian Forces College Alumni Association*. When completed, this vital addition will realize significant potential for the College that has been effectively absent for over 70 years.

There can be little doubt that the uncertainties of these times in which we live only serves to increase the importance to Canada of unique institutions like the Canadian Forces College. To the degree that we can continue to expand our support to the College and introduce a growing number of Canadian leaders from across society to all it represents, the Foundation will seek new avenues to engage our members and friends in the evolving national security realities that confront us. The words of the ancient Chinese curse, "May you live in interesting times." seems increasingly relevant. Never has the mission and mandate of our Foundation been more important.

The Board looks forward to working with you to broaden both the reach and effectiveness of our endeavours in the coming year.

Craig Hilton

BGen (Ret'd) Craig Hilton, Chair



CNSS Symposium with University of Toronto, Institute for 21st Century Questions

# 2016 Foundation Activities in Support of the Canadian Forces College

March 2016 - Background Briefing on Military Procurement in Canada

May 2016 - The Annual Strathrobyn Dinner

May 2016 - A Global Security Conversation with the University of Calgary, School of Public Policy

June 2016 - CNSS Symposium on Demography, Security and Migration with the University of Quebec at Montreal

June 2016 - CNSS Symposium on Ukraine, Syria and the Arctic with the University of Toronto

June 2016 - Graduation Recognition and Awards

August 2016 - International Officer's Programme Orientation

September 2016 - College Faculty Book Launch

October 2016 - Ottawa NSP Alumni Reception

December 2016 - Evening Speaker Series on Leadership

January 2017 - Evening Speaker Series on Canada and the Year Ahead

March 2017 - Evening Speaker Series on The South China Sea

#### **Board Members**

BGen (Ret'd) Craig Hilton, Chair

Mr. Hari Panday, Vice Chair

Mr. Andrew Abbott, Director

Mr. David Batten, Director

Mr. Covell Brown, Director

Dr. Marketa Evans, Director

MGen (Ret'd) D.A. Fraser, Director

Ms. Renee van Kessel, Director

Mr. David Mahr, Director

Mr. Jeff Hull, Director

MGen (Ret'd) Fraser Holman, Chair Emeritus Ex Officio

## **Officers**

Cdr (Ret'd) Paul Delhaise, CD, RCN, Recording Secretary Victoria Ollers, Managing Director

## **Observers**

BGen Kevin Cotten, OMM, CD Commandant CFC Dr. Paul Mitchell, CFC Director of Academics

## **Advisory Board**

Mr. Greg Copley, AM, GCHT\*, FRCGS
Capt. (Ret'd) G.H.A. Hatton OMM, CD, RCN
Vadm. (Ret'd) A. Rondeau EdD USN
Dr. J. C. Stone, CD
Col (Ret'd) Paul de B Taillon, OMM, CD,
PhD, MA, AWF, FRCGS

# **Academic Advisors**

A. Chapnick, PhD.

M. Chennoufi, Phd.

W. Dorn. PhD.

B. Falk, PhD.

C. Madsen, PhD.

P. Mitchell, PhD.

A. Okros, OMM, CD, PhD.

E. Ouellet, PhD.

P. Pahlavi, PhD.

C. Spearin, PhD